

Governing Board NORCOM November 13, 2020, 9:00 a.m.

1.		Call to Order
2.		Roll Call
3.		Open Communications from the Public
4.		Consent Agenda
	A.	Governing Board meeting minutes October 9, 2020
	B.	Monthly Budget to Actuals Summary and AP Reports October
	C.	Correction to Resolution #177 dated 10/11/19 to Resolution #176
5.		For Board Decision
	A.	Resolution 186 - COVID-19 Public Assistance Grant Authorized Representatives
	B.	NORCOM - Department of Revenue Use Tax owed
6.		For Board Briefing
	A.	National Fire Operations Reporting System billing procedure
	B.	New NORCOM website
7.		Department Reports

Information Technology Updates

A.

8. Executive Session

The Governing Board may hold an Executive Session pursuant to one or more of the following:

- RCW 42.30.110(1)(i) to discuss with legal counsel representing the agency matters relating to agency enforcement actions, or to discuss with legal counsel representing the agency litigation or potential litigation to which the agency, the governing body, or a member acting in an official capacity is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency;
- RCW 42.30.110(1)(g) to review the performance of an employee; and
- RCW 42.30.110(1)(f) to receive and evaluate complaints brought against an employee.

9. Adjournment

The next Governing Board meeting is scheduled for December 11, 2020.



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: Governing Board meeting minutes October 9, 2020

Executive Summary:

Background:

The October 2020 Governing Board minutes are presented to the Board for review and consideration for approval.

Past Board or Other Related Actions:

N/A

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends approval.

Staff Comments:

N/A

Options

N/A

Risks

N/A

Finance Committee Review: No
Legal Review: No
Joint Operations Board Review: No

Attachments

Governing Board Minutes 10/09/20





MEMBERS

Nathan McCommon City of Bellevue
Bruce Kroon City of Bothell
Kyle Kolling City of Clyde Hill
Tracey Dunlap City of Kirkland
Steve Burns City of Medina

Ed Holmes City of Mercer Island

Dan Yourkoski City of Normandy Park (Chair)

Rick Rudometkin City of Snoqualmie
Greg Bawden Duvall Fire District #45

Jeff Clark Eastside Fire & Rescue (Vice-Chair)
Greg Ahearn Northshore Fire Department
Matt Cowan Shoreline Fire Department
Greg Ahearn Woodinville Fire & Rescue

Michael Olson City of Kirkland (Board Treasurer)

ABSENT

Chris Connor Fire District 27

Todd Short Redmond Fire Department

Jay Wiseman Snoqualmie Pass Fire

St. Laurick Fire Biotist #50

James Knisley Skykomish Fire District #50

VISITORS

David Mendel PSERN

Brett Shavers Community Member

NORCOM STAFF

Bill Hamilton Executive Director

Roky Louie Deputy Director, Operations

Katy Myers Deputy Director, Administrative Services

Judy Cayton Human Resources Manager

Marianne Ryerson Finance Director

Nathan Way IT Application & Security Architect

Deanna Gregory Pacifica Law Group
Brittney Rhodes Public Records Specialist
Maggie Johanson Administrative Assistant



o Call to Order

Chief Dan Yourkoski, Governing Board Chair, called the Governing Board meeting to order at 9:00 a.m. The meeting was posted publicly and held via video conference due to the COVID pandemic restrictions.

o Roll Call

Chief Yourkoski requested a roll call of present Governing Board members. Maggie Johanson, NORCOM Administrative Assistant, reported there was a quorum.

o Open Communications from the Public

There were no requests for open communication from the public by email or phone.

o Recognition

Director Hamilton commended Chief Cowan and everyone involved for the completion and opening of Fire Station 63.

Consent Agenda

- Governing Board Minutes for September 11, 2020 Meeting
- Monthly Budget to Actuals Summary and Accounts Payable Report September 2020

There was no discussion on any consent agenda items.

Deputy City Manager McCommon made a motion to approve the Consent Agenda. City Administrator Rudometkin seconded the motion.

Motion carried.

o For Board Decision

Resolution 185 – Approval of the 2021 Agency User Fee rates for NORCOM Services

Finance Manager Ryerson presented the updated 2021 Agency User Fee Rates. This update reflects a decrease in user rates from those presented in August. The changes are due to the backup center and personnel changes.

Chief Holmes motioned to approve Resolution 185, City Administrator Rudometkin seconded the motion.

Motion carried.



o For Board Briefing

Fire Alpha Numeric Paging Project- Status Update

Director Hamilton reported that in August, NORCOM was contacted by Snohomish Emergency Radio System (SERS) regarding our financial readiness to participate in this project. NORCOM Finance has researched this matter and found that contrary to Resolution 170 being approved on July 12, 2019 no funding was established for this project. The current approximate amount due for this project is \$700,000. NORCOM has informed the SERS Director that no funding exists for this project. It is estimated that NORCOM will be removed from the system in 2022.

On September 14, 2020, NORCOM staff attended the Zone 1 Fire Chief's meeting to inform them of this matter. The Chief's expressed their concern as paging remains an integral part of Fire Operations. NORCOM IT and Fire Technology Sub-Committee discussions have begun for an alternative solution and will provide updates with their findings.

Several options suggested as alternate solutions:

- Exploring the use of new technology such as cellular and/or commercial paging
- Exploring the feasibility and effectiveness of joining another paging network such as Valley Com
- Funding the upgrade through alternate means
- Exploring the feasibility of establishing a relationship directly with the vendor utilized by SERS
- Other alternatives established by the Zone 1 Fire Technology sub-committee

Chief Cowan asked what the window of time is that we have to join. Director Hamilton stated approximately 90 days. If necessary, an additional meeting will be scheduled to discuss this matter further.

• NORCOM alternate back up center lease update

Director Hamilton reported that we had reached a tentative agreement with the City of Redmond for the larger space for NORCOM's back up center. The negotiation includes the lease amount being reduced from \$50,000 to \$37,000, a 10 year lease with an 18 month outlease, including administrative fees, free parking for employees, access to kitchen and interior facilities and use of the space for training. The lease is currently undergoing a legal review in draft form. If the Board approves, it will then go to Redmond City Council for their approval. Director Hamilton requested permission to allow Chair Chief Yourkoski to approve the final lease agreement not to exceed \$37,000 per year.





City Administrator McCommon asked for the approximate time frame for build out of the potential new facility, Deputy Director Myers reported 4-6 months for the entire build out once there is approval to go ahead.

Chief Kolling motioned to allow Chief Yourkoski to approval the final lease agreement with the City of Redmond for the larger backup center, not to exceed \$37,000 per year, Chief Holmes seconded the motion.

Motion carried.

o Department Reports

• Deputy Director Myers and her team provided an information technology updates newsletter.

o Staff Updates

There were no staff updates.

o Executive Session

There was no Executive Session held.

o Adjournment

Deputy City Manager McCommon motioned to adjourn the meeting, Chief Holmes seconded the motion.

Motion carried.

Meeting adjourned at 9:21 a.m.

Next Governing Board meeting scheduled for November 13, 2020.

¹ The Governing Board may hold an Executive Session pursuant to one or more of the following:

[•] RCW 42.30.110(1)(i) to discuss with legal counsel representing the agency matters relating to agency enforcement actions, or to discuss with legal counsel representing the agency litigation or potential litigation to which the agency, the governing body, or a member acting in an official capacity is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency;





Approved by:		
Chair		
Attest:		
Secretary		



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: Monthly Budget to Actuals Summary and AP Reports October

Executive Summary:

NORCOM staff is asking that the Board approve this report through consent. This action is routine in nature and the Finance Manager has reviewed all charges.

Background:

These are routine reports produced monthly for Board review.

Past Board or Other Related Actions:

The Board receives and reviews these reports each month.

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends approval.

Staff Comments:

N/A

Options

None

Risks

None

Finance Committee Review: Yes
Legal Review: No
Joint Operations Board Review: No

Attachments

Monthly to Actuals Report AP Report

501- Operating

		ies

	2020 Budget	September Activity	Collected to	Date	% collected
Subscriber Fees	11,203,938	8,402,954	\$	11,203,938	100%
Agency Reimbursements	148,000	117,733	\$	131,313	89%
KC EMS Performance Standards	180,000	69,629	\$	69,629	39%
All Other	41,000	11,735	\$	12,122	30%
	11,572,938	8,602,050	\$	11,417,002	99%
Transfers In	1,693,239	1,069,782	\$	1,069,782	63%
Revenues + Transfers	13,266,177	9,671,833	\$	12,486,784	94%

Expenses

Expenses					
	•	September Activity	20 Spending to Date	% used	Remaining Balance
Salaries & Wages	7,963,847	6,431,952	\$ 7,047,179	88%	916,668
Professional Development	-	-	\$ -		-
Professional Reimbursements	4,200	5,180	\$ 5,180	123%	(980)
Uniforms	-	-	\$ -		-
Medical	1,223,184	950,345	\$ 1,043,604	85%	179,580
Dental	103,003	82,850	\$ 91,074	88%	11,929
Vision	15,095	10,925	\$ 12,011	80%	3,084
Long-Term Health	7,390	5,870	\$ 6,473	88%	917
Medicare	120,550	87,770	\$ 96,007	80%	24,543
MEBT	515,459	438,371	\$ 478,269	93%	37,190
PERS	1,055,860	893,896	\$ 972,872	92%	82,988
Washington FMLA	14,785	9,562	\$ 10,465	71%	4,320
Unemployment	40,138	54,215	\$ 56,066	140%	(15,928)
Workers Comp	12,093	15,137	\$ 16,482	136%	(4,389)
	11,075,604	8,986,073	\$ 9,835,681	89%	1,239,923
Cellular/Telephone Services	124,440	94,687	\$ 101,184	81%	23,256
Human Resource Services	126,500	68,927	\$ 66,986	53%	59,514
Insurance	78,000	82,911	\$ 82,911	106%	(4,911)
Leases- Equipment	19,500	13,896	\$ 14,300	73%	5,200
Leases- Facility/Radio	541,000	350,707	\$ 352,453	65%	188,547
Leases- Parking	105,000	50,857	\$ 54,307	52%	50,693
Legal Services	100,000	186,129	\$ 234,292	234%	(134,292)
Non-capital Equipment	48,465	40,801	\$ 40,801	84%	7,664
Professional Services	326,400	224,647	\$ 229,446	70%	96,954
Repair & Maintenance - Building	7,500	-	\$ -	0%	7,500
Repair & Maintenance - IT	1,056,250	951,181	\$ 960,920	91%	95,330
Software/ Licensing	31,200	43,734	\$ 47,512	152%	(16,312)
Supplies	24,555	27,970	\$ 28,576	116%	(4,021)
Travel/Training	83,970	53,979	\$ 54,048	64%	29,922
All Other	4,050	5,031	\$ 5,519	136%	(1,469)
Fund Transfers	295,693	-	\$ -	0%	295,693
	2,972,523	2,195,457	\$ 2,273,256	76%	699,267
GRAND TOTAL	14,048,127	11,867,290	\$ 12,108,938	86%	- 1,939,189

502- Capital ProjectsBeginning Fund Balance

Expenditures:	2020 Budget		202	20 Spending to Date	% used	Remaining Balance
Computer Equipment		15,315	\$	52,927		
Professional Services		2,739	\$	4,389		
R&M - Software Maintenance		-	\$	246,542		
	•	18,054		303,857.80	-	

503- Equipment Replacement:

	2020 Budget	2020 Spending to	Date	% used	Remaining Balance
Computer Hardware-NonCapital		\$	4,680		
Non-capital Equipment		\$	-	_	
		\$	4,680		

505- Equipment Replacement:

E-911 Escrow \$ 1,053,218 Investment Interest - \$ 7,854 \$ 1,061,072 2020 Budget 2020 Spending to Date % used Transfers Out 1,693,239 \$ 1,069,782 63%		2020 Budget	Collected to D	ate	% collect	ted	
\$ 1,061,072 2020 Budget 2020 Spending to Date % used			\$				
2020 Budget 2020 Spending to Date % used	Investment Interest	-	\$,			
			Ф	1,061,072			
, c		2020 Budget	2020 Spending	to Date	% used		
	Transfers Out	1,693,239	Δ Spending	1.069.782			

NORCOM Financial Summary

for Period Ending September 25,2020

Control Cont			2020 Budget	Actual	Percent of Budget			2020 Budget	Actual	Percent of Budget
Agency Revenue 12,03,78 \$12,03,78	501 - Operating Fund					504 - Operating Expense Reserve				
Char Revenue Chierte	2019 Beginning Fund Balance		781,950	\$0		2019 Beginning Fund Balance		\$ 120,098	\$120,098	
Personal Calented 1,000,000								-	-	0.00%
Revenue Collected									-	
Total Resources		Transfers In	1,693,239	1,069,782	63.18%		Transfers In	\$ 13,743	-	0.00%
Personnel Expenditures	Revenue Collected		13,266,177	12,486,784	94.12%	Revenue Collected		13,743	-	0.00%
Companies Comp	Total Resources		14,048,127	12,486,784		Total Resources		133,841	120,098	
Transfer Out		Personnel Expenditures	11,075,604 \$	9,835,681	88.80%		Personnel Expenditures	-	-	0.00%
Total Expenditures		Operating Expenditures	2,676,830 \$	2,273,256	84.92%		Operating Expenditures	-	-	0.00%
Available Fund Balance		Transfers Out	295,693 \$	-	0.00%		Transfers Out	-	-	0.00%
Sol - Capital Projects Fund 2019 Beginning Fund Balance	Total Expenditures		14,048,127	12,108,938	86.20%	Total Expenditures		-	-	0.00%
2019 Beginning Fund Balance	Available Fund Balance		\$0 \$	377,846.72		Available Fund Balance		\$133,841	\$120,098	
2019 Beginning Fund Balance	502 Canital Projects Fund					505 E 011 Econom Tunet				
Non-Operating Revenue 1,93,239 1,053,218 75,096 Non-Operating Revenue 1,39,239 1,053,218 75,000 Non-Operating Revenue 1,39,239 1,053,218 75,000 Non-Operating Revenue 1,39,239 1,051,027 7,816 1,000			45 201	6000 401				6569.700	6402 271	
Non-Operating Revenue	2019 Beginning Fund Baiance	Invactment Interest	45,391		0.00%	2019 Beginning Fund Balance	Operating Payanya			75 500/-
Tansfers In			-					1,393,239		
Revenue Collected			-	-				-		
Total Resources		Transicis in					Other Revenue		-	0.0070
Expenditures	Revenue Collected		-	-	0.00%	Revenue Collected		1,393,239	1,061,072	76.16%
Transfers Out S S S S S S S S S	Total Resources		45,391	999,491		Total Resources		1,962,029	1,544,443	
Transfers Out S S S S S S S S S		Expenditures	- S	303 858	0.00%		Expenditures	_	_	0.00%
Substitution Subs								1,524,282	1,069,782	70.18%
Solid Soli	Total Expenditures		-	303,858	0.00%	Total Expenditures		1,524,282	1,069,782	70.18%
2019 Beginning Fund Balance	Available Fund Balance		\$45,391	\$695,633		Available Fund Balance		\$437,747	\$474,661	
2019 Beginning Fund Balance	503 - Equipment Replacement Reserve					506 - Pata Stabilization Reserva				
Investment Interest			506 361	\$716.361				\$1 424 530	\$1 274 041	
Non-Operating Revenue	2017 Beginning I und Balance	Investment Interest	500,501		0.00%	2017 Beginning Fund Balance	Investment Interest	\$1,727,557	\$1,2/4,041	0.00%
Revenue Collected Transfers In - - 0.00% Revenue Collected Transfers In 198,245 0.00% Total Resources 506,361 716,361 Total Resources Total Resources 1,622,784 1,274,041 Expenditures Transfers Out 132,000 \$ 4,680 3.55% Expenditures Transfers Out - - 0.00%			-					_	_	
Expenditures 132,000 \$ 4,680 3.55% Transfers Out Expenditures Expenditures 132,000 \$ 0.00% Transfers Out Expenditures Expenditures - 0.00% - 0.00% Transfers Out - 0.00%				-				198,245		0.00%
Expenditures 132,000 \$ 4,680 3.55% Expenditures - - 0.00% Transfers Out - - 0.00% Transfers Out - - 0.00%	Revenue Collected		-	-	0.00%	Revenue Collected		198,245	-	0.00%
Expenditures 132,000 \$ 4,680 3.55% Expenditures - - 0.00% Transfers Out - - 0.00% Transfers Out - - 0.00%	Total Resources		506.361	716.361		Total Resources		1.622.784	1.274.041	
<u>Transfers Out 0.00%</u> <u>Transfers Out 0.00%</u>						A A COSO MI COS		1,022,701	-,27 ,,0 11	
		Expenditures	132,000 \$	4,680			Expenditures	-	-	0.00%
Total Expenditures 132,000 4,680 3.55% Total Expenditures - - - 0.00%		Transfers Out	-	-	0.00%		Transfers Out	-	-	0.00%
	Total Expenditures		132,000	4,680	3.55%	Total Expenditures		-	-	0.00%
Available Fund Balance \$374,361 \$711,681 Available Fund Balance \$1,622,784 \$1,274,041	Available Fund Balance		\$374,361	\$711,681		Available Fund Balance		\$1,622,784	\$1,274,041	

NORCOM ACTIVITY OCTOBER 1, 2020 THROUGH OCTOBER 31, 2020

Accounts Payable, Payroll, Electronic and Manual Payments Totaling: \$1,209,503.94

Checks by Date – Detailed by Check Date Report attached

I, the undersigned, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation and that the claim is a just, due and unpaid obligation again NORCOM, and that I am authorized to authenticate and certify said claim.						
∕lichael Olson, Treasurer	Date					
Ve, the undersigned NORCOM Board Members, do he above are approved.	rby certify that claims in the amount detailed					
Governing Board Chair	Date					
Governing Board Vice Chair	Date					

Accounts Payable

Checks by Date - Detail by Check Date

User: fmoss

Printed: 11/3/2020 1:04 PM



Check Amou	Check Date Reference	Vendor Name Description	Vendor No Invoice No	Check No
11,471	10/01/2020	DEPT OF LABOR & INDUSTR Quarter 2 2020 L&I Taxes	146 093020	18901
11,471.2	Total for Check Number 18901:			
5,069.	FER 10/01/2020	ICMA-RC VANTAGEPOINT TR ICMA 457 Contr PE 09/25/20	675 092520	18902
5,069.	Total for Check Number 18902:			
	10/01/2020	UNUM	74	18903
578.		Long Term Care	091820	
578	Total for Check Number 18903:			
17,118.	Total for 10/1/2020:			
	SYS 10/05/2020	US BANK CORPORATE PAYM	75	18904
25.3		Operating Supplies - Rubber Gloves	112-0933458	
34.		Operating Supplies - Flash Drives	112-3541594	
19.4		Consumable Goods - Popcorn	112-4297887	
55.4		Consumable Goods - Coffee	112-4542703	
19.		Operating Supplies - Air Fresheners	112-4720847	
46.	Tissi	Operating Supplies - Writing Pads, Po	112-5837268	
14.		Operating Supplies - Post-its	112-7444552	
50.:		Operating Supplies - Paper	112-7815639	
13.5		Operating Supplies - Tissues	112-9860728	
5.3		Consumable Goods - Almonds	112-9860728-2	
16.4		Software/Licensing - Adobe	1240078452	
94.5		Consumable Goods - Water	13574354 - 0909	
187		Consumable Goods - Water	13574354 -08122	
3,450.0		Parking Lease 700 Building	15434491	
29. 64.		Operating Supplies - Tissues Consumable Goods - Coffee	23100008794 23100008794 - 1	
158.4		Hand Sanitizer	2583	
692.		Translation Services	339C5288	
1,383.		Prepaid Asset - Translation Services	339C5288 - 2	
288.		Publications - Newspaper	5920984	
6.0		Operating Supplies - Sanitizing Wipe	62506	
13.		Operating Supplies - Alcohol Pads	77575	
232.0		Professional Services - Shred - it	8180282968	
38.		Operating Supplies - Paper Towels	90739	
115.		Postage - Annual Report	91920	
118.9		Transcription Services	cf990598	
7,172.	Total for Check Number 18904:			
7,172.	Total for 10/5/2020:			

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Check Amount
АСН	120 092520	ADP PPE Payroll Processing Fee	10/12/2020	500.00
			Total for this ACH Check for Vendor 120:	500.00
ACH	131 090620 092020 SEPT2020	HEALTH EQUITY PPE HSA Contributions Payable PPE HSA Contributions Payable HSA Admin Fee	10/12/2020	1,140.60 1,140.60 98.75
			Total for this ACH Check for Vendor 131:	2,379.95
АСН	132 090620 092020	WILMINGTON TRUST PPE MEBT Contributions Payable PPE MEBT Contributions Payable	10/12/2020	36,908.31 39,908.57
			Total for this ACH Check for Vendor 132:	76,816.88
ACH	133 AUG2020	DEPT OF RETIREMENT SYSTE PERS Contributions	MS 10/12/2020	132,632.03
			Total for this ACH Check for Vendor 133:	132,632.03
ACH	134 09/30/2020	COLONIAL LIFE Supplemental Ins Premiums	10/12/2020	1,751.99
			Total for this ACH Check for Vendor 134:	1,751.99
ACH	140 OCT2020	RELIANCE STANDARD Life/LTD Premiums	10/12/2020	1,733.69
			Total for this ACH Check for Vendor 140:	1,733.69
ACH	327 OCT2020 OCT2020 OCT2020	ASSOCIATION OF WASHINGTO Vision Premiums Dental Premiums Medical Premiums	DN CITIF 10/12/2020	1,181.16 9,115.15 98,824.80
			Total for this ACH Check for Vendor 327:	109,121.11
ACH	679 110092020 210092020 310092020 410092020 510092020	ADP, LLC FMLA Taxes Payable ESD Taxes Payable Medicare Taxes Payable Federal Taxes Payable Net Pay	10/12/2020	1,235.83 776.01 8,248.71 30,675.28 216,844.63
			Total for this ACH Check for Vendor 679:	257,780.46
			Total for 10/12/2020:	582,716.11
18905	651 SI371882	AMERICAN REGISTRY FOR IN Annual Maintenance for internet numb		450.00
			Total for Check Number 18905:	450.00
18906	210 092020	CENTURYLINK Radio Site Connection Charge - Snoqu	10/16/2020 nalmie EU	173.12

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Check Amount
			Total for Check Number 18906:	173.12
18907	8 091020	CENTURYLINK Telephone Service	10/16/2020	1,323.39
			Total for Check Number 18907:	1,323.39
18908	9 151206500	CENTURYLINK Telephone Service	10/16/2020	197.40
			Total for Check Number 18908:	197.40
18909	324 55344-3	CRISTA MINISTRIES Crista Radio Site Lease - OCT	10/16/2020	513.10
			Total for Check Number 18909:	513.10
18910	447 296190	FIRST CHOICE COFFEE SERVICES Ice Machine	10/16/2020	104.50
			Total for Check Number 18910:	104.50
18911	565 5874347	GLOBALSTAR Orbit Network Services	10/16/2020	308.70
			Total for Check Number 18911:	308.70
18912	655 092020	INTEGRIS PUBLIC STRATEGIES LLC Professional Services - SEPT 2020	10/16/2020	2,300.00
			Total for Check Number 18912:	2,300.00
18913	119 091620	PETER LUKE Mileage Reimbursement for July - Sept	10/16/2020	63.05
			Total for Check Number 18913:	63.05
18914	654 268508	MERIT NETWORK INC RADb Annual Subscription	10/16/2020	425.00
			Total for Check Number 18914:	425.00
18915	244 9899174890	MICROSOFT Microsoft Premier Standard	10/16/2020	55,955.00
			Total for Check Number 18915:	55,955.00
18916	700 092520	BRITTNEY RHODES Covid Supplies	10/16/2020	38.28
			Total for Check Number 18916:	38.28
18917	292 12616825	SHRED-IT USA INC Shredding Service	10/16/2020	111.60
			Total for Check Number 18917:	111.60
18918	65 847357399-141	SPRINT Wireless Service	10/16/2020	63.13
			Total for Check Number 18918:	63.13

Check Amount	Check Date Reference	Vendor Name Description	Vendor No Invoice No	Check No
	10/16/2020	T MOBILE	366	18919
18.26		Test Cell Phone Service	093020	
18.26	Total for Check Number 18919:			
	10/16/2020	VERIZON WIRELESS	79	18920
1,966.01		Cell Phone Service	9862716598	
1,966.01	Total for Check Number 18920:			
10.000.00	10/16/2020	WA STATE PATROL	87	18921
18,000.00		Access user fee	73128	
18,000.00	Total for Check Number 18921:			
1,405.08	EASING 10/16/2020	WELLS FARGO FINANCIAL L Printer/Copier	88 5011911349	18922
		Time/copie	3011711347	
1,405.08	Total for Check Number 18922:			
8,894.00	10/16/2020 Subscriptio	ZOHO Corporation ManageEngine Service Desk Annual	543 075004	18923
	•			
8,894.00	Total for Check Number 18923:			
92,309.62	Total for 10/16/2020:			
	10/23/2020	HEALTH EQUITY	131	ACH
1,140.60 98.75		PPE HSA Contributions Payable HSA Admin Fee	100420 OCT2020	
1,239.35	Total for this ACH Check for Vendor 131:			
37,013.15	10/23/2020	WILMINGTON TRUST PPE MEBT Contributions Payable	132 100420	ACH
37,013.15	Total for this ACH Check for Vendor 132:			
37,013.13		DEPT OF RETIREMENT SYST	133	ACH
133,388.00	10/25/2020	PERS Contributions	SEPT2020	ACII
133,388.00	Total for this ACH Check for Vendor 133:			
	10/23/2020	WAFD Bank	703	ACH
20.42		Service Charge	093020	
20.42	Total for this ACH Check for Vendor 703:			
0.040.05	10/23/2020	LABOR & INDUSTRIES	704	ACH
8,040.86		Quarter 3 2020 L&I Taxes	7476769	
8,040.86	Total for this ACH Check for Vendor 704:			
1,155.74	10/23/2020	ADP, LLC	679 110232020	ACH
642.02		FMLA Taxes Payable ESD Taxes Payable	210232020	
7,824.68		Medicare Taxes Payable	310232020	
28,172.44		Federal Taxes Payable	410232020	
206,970.59		Net Pay	510232020	

Check Amount	Check Date Reference	Vendor Name Description	Vendor No Invoice No	heck No
244,765.47	his ACH Check for Vendor 679:	Total for		
5,407.42	10/23/2020	ICMA-RC VANTAGEPOINT TRANSFER ICMA 457 Contr PE 10/09/20	675 100920	18924
5,407.42	Total for Check Number 18924:			
461.01	10/23/2020	LANGUAGE LINE SERVICES Over-the-Phone Interpretation	557 4887534	18925
461.01	Total for Check Number 18925:			
293.06	10/23/2020	MORNEAU SHEPELL LIMITED Employee Assistance Program - Oct 2020	698 1264282	18926
293.06	Total for Check Number 18926:			
2,183.00	10/23/2020	NORCOM ASSOCIATED GUILD Oct 2020 NAG Dues	569 100120	18927
2,183.00	Total for Check Number 18927:			
602.17	10/23/2020	PUBLIC SAFETY EMPLOYEES UNION OCT 2020 PSEU Dues	673 100120	18928
602.17	Total for Check Number 18928:			
952.16	10/23/2020	AT&T MOBILITY Cell Phone Service	3 09282020	18929
952.16	Total for Check Number 18929:			
-5,701.23 4,122.80 3,752.41 4,133.25 540.14 6,888.75	10/23/2020	CDW-GOVERNMENT INC HP Elite Display Monitors - Refund Symantec Endpoint Protection NVIDIA Quadro PP2200 graphics card HP E243i monitors HP S101 speaker bars HP E243i monitors	6 1100983 1871973 2530613 2530613 2530613 2545516	18930
13,736.12	Total for Check Number 18930:			
812.76	10/23/2020	EPSCA Monthly Radio Access Fees	28 10199	18931
812.76	Total for Check Number 18931:			
24,200.00	10/23/2020	FIRSTLINE BUSINESS SYSTEMS, INC NICE Inform Elite System Annual Renewal	627 8926	18932
24,200.00	Total for Check Number 18932:			
1,163.00	10/23/2020	KING COUNTY FINANCE DEPT KCIT INET	42 11009482	18933
1,163.00	Total for Check Number 18933:			
18,025.00	10/23/2020	LEVRUM INC Strategist Software Annual Support	560 2217	18934
18,025.00	Total for Check Number 18934:			

Check No	Vendor No	Vendor Name	Check Date	Check Amount
	Invoice No	Description	Reference	
18935	692	ZIPLY FIBER	10/23/2020	
	092820	Phone Services		783.96
			Total for Check Number 18935:	783.96
18936	543	ZOHO Corporation	10/23/2020	
10750	66392088	ManageEngine Service Desk Annual Subscript		889.40
			Total for Check Number 18936:	889.40
			Total for 10/23/2020:	493,976.31
18937	657	FOSTER GARVEY	10/30/2020	
10,5,	2765621	2020 Employee Investigations / Public Records		1,607.20
	2765890	Inter and Intra Agency Communication - RAA		115.50
	2765891	Integrated Public Safety Solution - RAADAR		274.75
	2765892	Inter and Intra Agency Communication - RAA	D.	231.00
	2765893	Legal Services - RAADAR		371.87
	2765894	Legal Services - RAADAR		1,185.25
	2765895	RAADAR		234.50
			Total for Check Number 18937:	4,020.07
18938	586	MEYDENBAUER CENTER	10/30/2020	
	2020-10	Oct2020 Construction Emp Parking		1,950.00
			Total for Check Number 18938:	1,950.00
18939	52	PACIFICA LAW GROUP	10/30/2020	
	62916	Public Records Special Projects thru Sept 2020		2,976.00
	62917	Professional Services thru Sept 2020 - General		1,950.00
	63554	Professional Services - Public Records		5,314.00
			Total for Check Number 18939:	10,240.00
			Total for 10/30/2020:	16,210.07
			Report Total (53 checks):	1,209,503.94



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: Correction to Resolution #177 dated 10/11/19 to Resolution #176

Executive Summary:

NORCOM staff has identified a resolution numbering error in which a duplicate number (#177) was issued to an October 2019 resolution as well as a December 2019 resolution. The correct number for the October 2019 resolution number is #176.

NORCOM is requesting Board approval to amend the October 2019 resolution to #176.

Background:

N/A

Past Board or Other Related Actions:

N/A

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends approval of this amendment.

Staff Comments:

NORCOM Staff has conducted a thorough review and analysis and recommends the approval to amend this resolution.

Options

N/A

Risks

N/A

Finance Committee Review: No

NA

Legal Review: No

The matter has been reviewed. Legal concurs with the recommendation to amend the earlier, October 11, 2019 resolution from #177 to #176.

Joint Operations Board Review: No

NA

Attachments

Resolution 177 to 176

RESOLUTION 176

A RESOLUTION OF THE GOVERNING BOARD OF NORCOM AUTHORIZING RATIFICATION & IMPLEMENTATION OF INTELLECTUAL PROPERTY POLICY

WHEREAS, NORCOM has successfully developed and will continue to developintellectual property in the course of fulfilling its mission, including in developing RAADAR; and

WHEREAS, NORCOM desires to ratify and fully implement reasonable and customary intellectual property best practices;

NOW, THEREFORE, BE IT RESOLVED by the Governing Board of NORCOM as follows:

Section 1. <u>Authorization</u>. NORCOM hereby authorizes the adoption and implementation of the Intellectual Property Policies as advised by counsel (including the Patent Invention and Copyright Policy, the Confidential Information and Invention Assignment Agreement, the Employee Invention Reward Program, and the Standard form Invention Assignment Agreement in substantially the attached form, and as they may be updated from time to time in consultation with counsel) as a condition of employment with respect to all NORCOM current and future employees who have been and/or are expected to be involved in invention on NORCOM's behalf. NORCOM hereby formally authorizes the Executive Director to take all necessary steps to implement and administer the Intellectual Property Policies, not later than November 1st, 2019.

Section 2. <u>Further Authority: Prior Acts</u>. All NORCOM officials, their agents, and representatives are hereby authorized and directed to undertake all action necessary or desirable from time to time to carry out the terms of, and complete the transactions contemplated by, this resolution. All acts taken pursuant to the authority of this resolution but prior to its effective date are hereby ratified and confirmed.

Section 3. Effective Date. This resolution shall take effect immediately upon its passage and adoption.

Passed by a majority vote of the Governing Board in an open public meeting on this <u>11</u> day of October, 2019.

Signed in authentication thereof on this 11th day of October, 2019.

Chair		
Attest		



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: Resolution 186 - COVID-19 Public Assistance Grant Authorized Representatives

Executive Summary:

Following the Presidential Emergency Declaration (3427-EM-WA) and the Major Disaster Declaration (4481-DR-WA), the Washington State Emergency Management Division has activated FEMA's Public Assistance (PA) Program to initiate the recovery process for the COVID–19 Pandemic Outbreak. The mission of FEMA's PA Program is to provide assistance to State, Tribal and local governments and certain types of Private Nonprofit organizations so that communities can quickly respond to and recover from major disasters or emergencies declared by the President.

It is NORCOM's desire to apply for what is defined as a "small project" grant, which is defined as \$3300 to less than \$131,100. If approved, NORCOM estimates a grant award range of approximately \$12,000 to \$15,000.

Background:

Consistent with the grant parameters, it is NORCOM's intent to apply for federal funds to recover COVID-19 related expenses already incurred during 2020. These expenses include staff overtime, safety PPE, cleaning supplies & Plexiglas safety dividers. To apply for this grant, the Washington Military Department requires authorization from NORCOM's highest authority to designate an authorized representative for final contracting documents. NORCOM's highest authority is the Governing Board.

Resolution #186, designates the Executive Director and as the alternate, the Finance Manager to act as the authorized representative to obtain federal and/or state emergency or disaster assistance funds.

NORCOM has carefully examined the ongoing grant reporting requirements and has no concerns with the ability to properly manage this grant.

Past Board or Other Related Actions:

N/A

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

NORCOM Staff has resolution.	conducted a thorough review and analysis and recommends approval of the
Staff Comments: N/A	
Options N/A	
Risks N/A	
Finance Committee	e Review: No
This matter has been	n reviewed with no concerns noted.
Legal Review:	No
NA	
Joint Operations B	oard Review: No
NA	
	Fiscal Impact
Budgeted Y/N:	N
Fiscal Year:	2020
Account (s):	
Fiscal Note:	
Fiscal Impact:	proceeds will halp NODCOM effect unbuildrated COVID recovered and to date
ir funded, any grant	proceeds will help NORCOM offset unbudgeted COVID response costs to date.
	Attachments
Resolution 186	

Resolution 186

A RESOLUTION OF THE GOVERNING BOARD OF NORCOM AUTHORIZING REPRESENTATIVES FOR THE COVID-19 PUBLIC ASSISTANCE GRANT

WHEREAS, Presidential Disaster Declaration # FEMA-4481-DR-WA COVID-19 established funding for emergency protective measures taken in response to the COVID-19 pandemic; and

WHEREAS, the Washington Military Department (Department) is responsible for administering the public assistance funds to agencies within Washington State; and

WHEREAS, NORCOM submitted an application for funding of expenses incurred as a direct result of the COVID-19 pandemic; and

WHEREAS, The Department requires authorization from NORCOM's highest authority to designate an authorized representative for final contracting documents

NOW, THEREFORE, BE IT RESOLVED by the Governing Board of NORCOM as follows:

Section 1. <u>Authorization</u> The Executive Director is hereby designated the authorized representative and the Finance Manager is authorized the alternative for and in behalf of NORCOM. The purpose of this designation as the authorized representative is to obtain federal and/or state emergency or disaster assistance funds.

Section 2. All NORCOM officials, their agents, and representatives are hereby authorized and directed to undertake all action necessary or desirable from time to time to carry out the terms of, and complete the transactions contemplated by this resolution. All acts taken pursuant to the authority of this resolution but prior to its effective date are hereby ratified and confirmed.

Section 3. Effective Date. This resolution shall take effect immediately upon its passage and adoption.

Passed by a	majority	vote of the	Governing	Board is	n an	open	public	meeting	on this	13^{th} c	of Nove	mber,
2020.												

Chair

Signed in authentication thereof on this 13th day of November, 2020.



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: NORCOM - Department of Revenue Use Tax owed

Executive Summary:

NORCOM is required to pay use tax on purchased goods and certain services through monthly tax filings to the Department of Revenue (DOR). The NORCOM Finance Manager has discovered that DOR filings since 2016 have been incomplete and did not report or pay the tax obligation for software purchases. The identification of this error has been voluntarily reported to the DOR, which has resulted in a tax liability of \$167,000 and earning interest.

NORCOM seeks approval from the Board to use reserve funds to pay this expense.

Background:

While conducting an internal audit of past NORCOM returns filed to the Department of Revenue (DOR) for use taxes, the NORCOM Finance Manager identified that past DOR filings, dating back to 2016, were incomplete. Several significant invoices NORCOM regularly receives for annual software licenses did not include sales tax by its vendors, and they were not reported on the tax filings.

Upon discovery, NORCOM submitted corrected tax returns to the DOR for all periods that were improperly reported back to 2016. After submission, the DOR calculated an outstanding tax liability of \$167,000, which includes penalties and interest.

It should be noted that the error was discovered and self-reported to the DOR by NORCOM. The NORCOM Finance Committee Chair has engaged the Department of Revenue regarding possible reconsideration of the associated penalties.

To ensure NORCOM is properly reporting tax filings, management has trained current staff on what items are considered taxable and implemented process improvements to identify when vendors should be contacted and reminded to include sales tax on invoices and ensure tax filings are submitted correctly.

Past Board or Other Related Actions:

Under the budget policy adopted in Resolution #182, all expenditures drawn from the reserve funds require prior Board approval.

Policy and Strategic Implications:

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends approval for the use of reserves to remedy this tax issue.

Staff Comments:

None

Options

The NORCOM Finance Committee has been consulted and discussed options of pay off including initiating a payment plan or one-time payment, and which funds should be used to pay off the liability. The Finance Committee recommended using reserve funds to pay this liability.

Risks

Should NORCOM not use reserves, it may result in a significantly overspent operating fund in either 2020 or 2021.

Finance Committee Review: Yes

The NORCOM Finance Committee has been advised of this error and payment options were discussed. These included initiating a payment plan or one-time payment, and which funds should be used to pay off the liability. The Finance Committee recommended using Rate Stabilization reserve funds to pay this liability as soon as possible to avoid further penalties.

Legal Review: No

NA

Joint Operations Board Review: No

NA

Fiscal Impact

Budgeted Y/N: N Fiscal Year: 2020

Account (s): Fiscal Note: Fiscal Impact:

Repayment of taxes owed is unbudgeted and must therefore come from reserves.

Attachments

NORCOM DOR Use Tax

Upon gaining access to NORCOM's Dept. of Revenue account, it was identified NORCOM has not been paying use tax correctly the going back to 2016.

This was mainly due to many software invoices not containing sales tax

What went wrong:

- Consideration of use tax liability was only given to credit card charges
- POs created in the financial system (which identified NORCOM's tax obligation), were cleared in the AP process
- General misunderstanding of what technology items are considered taxable

What has been done to address this:

- Communication with finance/IT staff about what is taxable, and the importance of ensuring software invoices include tax
- Worked with finance staff to clear invoices against POs to help identify when vendors should be contacted to revise invoice to include sales tax

NORCOM has a tax liability of \$167,000 for unpaid use tax

 DOR allows for payment plans, but the entire liability must be paid within 12 months

• Seeking recommendations on how to address: make payment with funds from rate stabilization reserves? Initiate payment plan to pay over time, or one-time payment?



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: National Fire Operations Reporting System billing procedure

Executive Summary:

NORCOM wishes to advise the Board of the billing structure for a long-desired Fire data analytics program, commonly known as NFORS. The Zone 1 Fire Chiefs had asked NORCOM to procure the data analytics platform known as the National Fire Operations Reporting System (NFORS) for use by departments that choose to "opt-in to the service." On an annual basis, NORCOM will bill each participating agency based on the agency's share of the number of billable calls for service. The participating agencies will cover all associated costs to include a NORCOM administrative fee.

Background:

NFORS provides data-related services through various modules. NORCOM has been asked to support the NFORS Analytics Module. This module is implemented by connecting with a fire department's CAD, RMS (Records Management System), or data warehouse, for automatic extraction of operational data for ALL TYPE responses. As operational data flows into the NFORS Analytics Library, the data is immediately analyzed and available for use in local department reporting. NFORS Analytics will require minimal NORCOM programming to assure that the appropriate operational data elements are captured from CAD. NFORS is already in use by the Bellevue Fire department and has an established data connection with NORCOM's Central Square Computer Aided Dispatch (CAD) system.

Past Board or Other Related Actions:

N/A

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends approval.

Staff Comments:

None

Options

N/A

Risks

Finance Committee Review: No

The Finance Committee has reviewed both the billing structure and offered guidance regarding the administrative fee.

Legal Review: No

NA

Joint Operations Board Review: No

NA



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: New NORCOM website

Executive Summary:

The NORCOM website was outdated in many ways. In response, beginning in early 2019, NORCOM identified a vendor, implemented an internal build team, and gathered a great deal of input. After several delays and related challenges, NORCOM has recently "gone live," with the new website.

While NORCOM recognizes the need to continue to grow this site, staff believes that the new foundation is much more customer-centric, containing information that is both useful and easy to locate. Staff also believes that the new site more accurately reflects the professionalism of NORCOM and the agencies we are privileged to serve.

Background:

The NORCOM website had not been updated for many years and simply needed to be updated. Staff would like to present the Board with a short demonstration of the new website features.

Past Board or Other Related Actions:	
N/A	

Policy and Strategic Implications:

N/A

NORCOM Staff Recommendation:

N/A

Staff Comments:

N/A

Options

NA

Risks

NA

Finance Committee Review: No

NA

Legal Review: No

NA

Joint Operations Board Review: No

NA



To: Governing Board

From: Bill Hamilton, Executive Director

Date: 11/13/2020

Subject: Information Technology Updates

Executive Summary:

The November Information Technology Update is presented to the Board for review, input, and questions.

Background:

The Information Technology Update is routinely provided to the Board.

Past Board or Other Related Actions:

None

Policy and Strategic Implications:

None

NORCOM Staff Recommendation:

NORCOM Staff has conducted a thorough review and analysis and recommends the Board review the update and offer input or questions as desired.

Staff Comments:

None

Options

None

Risks

None

Finance Committee Review: No
Legal Review: No
Joint Operations Board Review: No

Attachments

202011 IT Updates



Information Technology Updates

From: Katy Myers, DDofA November 2020

Radio

<u>PSERN</u>

Console Cutover completed during the 2nd attempt on October 22, 2020. Outstanding items:

- In ear beeping during site trunking
- Talkgroup volume adjustments below 1
- Channel markers set to 10 seconds apart
- Back up control stations aliases
- EMER activation silences active phone calls
- Redmond consolette reconfigurations
- Intermittent low volume issues
- A few position specific programming issues

Telephone Systems

NORCOM 911 Outage 10/22/2020 - From approximately 3:38pm to 4:33pm PST on 10/22, Comtech experienced an impairment in the originating network ingress to the Washington State NG911 system. Preliminary investigations found that during this time, 911 calls/session were rejected at the ingress to the State 911 network (ESInet.)

The originating carrier network treated the calls/session according to any last routing option default in place – in some cases carriers routed calls to PSAP admin lines, while in other cases the carrier returned a busy signal or undeliverable message to the caller – all based on preprogrammed instructions.

A full investigation of the impairment and circumstances that led up to it, is underway. Results and corrective actions will be shared with State 911 Coordinator's Office and PSAPs, once completed.

Outage follow-up actions:

- Monitor for the investigation final report.
- Investigate how our originating carrier networks are set up for last routing options within our primary PSAP boundaries.

- (Prior outage) Ensure all IT staff know the county and state notification processes. Document process. *Status: In Process*.
- (Prior outage) Educate 911 Operations and IT staff on Condition 4 routing and its impacts. Document notification process. *Status: In Process*.
- (Prior outage) Contact Century Link for maps of central offices and their impacted areas. *Status:* Waiting for maps from Century Link.

Location Based Routing

T-Mobile is now routing 911 calls within King County based on device location when available at the time of the routing decision. No impacts to how calls are delivered, ANI/ALI etc. Reporting will occur to see if we notice a downtick in the number of calls transferred between PSAPs.

911 Platform Replacement

King Count 911 Program Office is leading a project to replace the current 911 call taking systems at all King County PSAPs. Status: RFP was published, responses due 11/25/2020. NEW: King County program office has now agreed to include one representative from each PSAP in the evaluation process. This decision supports change management principles and improves NORCOM's ability to review and provide feedback on the vendor selection process.

Systems and Programs

RAADAR

 Network connectivity established to Valley Comms system. Beginning programming.

GIS

 Central Square Mobile Map Update – working with the new mobile maps are in the test environment. Testing started 10/29/2020. So far has been successful.

Other Notable Work

 Single CAD System – SMEs are working to develop a list of requirements in the system we want to end up with. Goal is to go through gap analysis and further review in time for a recommendation to bring to the Governing Board in December.

- Alphanumeric Paging NORCOM is working with the Fire Operations Technical Committee to identify needs, and options.
- ePASS Development work continues radio assignment to personnel and units in Tyler.
- Navigator Demonstration scheduled 11/9/2020
 1300.

Projects

November Back-Up Center Activation

Six radio positions move to the EOC so there can be some separation of employees. Due to time constraints this will be a partial / temporary set-up which will continue with final full move into this room.

Externally Lead Projects

• FirstDue –implemented BEFD CAD data delivery to First Due via email paging.

For the Fun of IT

October was National Cybersecurity Awareness Month. This year's theme was "Do Your Part. #BeCyberSmart."



Check out the Cybersecurity & Infrastructure Security Agency's website for free cybersecurity resources:

https://www.cisa.gov/cisa-cybersecurity-resources

PHISHING:

Phishing attacks use email or malicious websites to infect your machine with malware and viruses in order to collect personal and financial information. Cybercriminals attempt to lure users to click on a link or open an attachment that infects their computers, creating vulnerability to attacks. Phishing emails may appear to come from a real financial institution, ecommerce site, government agency, or any other service, business, or individual. The email may also request personal information such as account numbers, passwords, or Social Security numbers. When users respond with the

information or click on a link, attackers use it to access users' accounts.

HOW CRIMINALS LURE YOU IN

The following messages from the Federal Trade Commission's OnGuardOnline are examples of what attackers may email or text when phishing for sensitive information:

- "We suspect an unauthorized transaction on your account. To ensure that your account is not compromised, please click the link below, and confirm your identity."
- "During our regular verification of accounts, we couldn't verify your information. Please click here to update and verify your information."
- "Our records indicate that your account was overcharged. You must call us within 7 days to receive your refund."
- To see examples of actual phishing emails, and steps to take if you believe you received a phishing email, please visit "

SIMPLE TIPS:

- Play hard to get with strangers. Links in email and online posts are often the way cybercriminals compromise your computer. If you're unsure who an email is from—even if the details appear accurate—do not respond, and do not click on any links or attachments found in that email.
- Think before you act. Be wary of communications that implore you to act immediately. Many phishing emails attempt to create a sense of urgency, causing the recipient to fear their account or information is in jeopardy.
- Protect your personal information. If people contacting you have key details from your life your job title, multiple email addresses, full name, and more that you may have published online somewhere—they can attempt a direct spear-phishing attack on you.
- **Be wary of hyperlinks.** Avoid clicking on hyperlinks in emails and hover over links to verify authenticity. Also ensure that URLs begin with "https." The "s" indicates encryption is enabled to protect users' information.
- Double your login protection. Enable multifactor authentication (MFA) to ensure that the only person who has access to your account is you.
- Shake up your password protocol. According
 to NIST guidance, you should consider using the
 longest password or passphrase permissible.
 Get creative and customize your standard
 password for different sites, which can prevent
 cyber criminals from gaining access to these
 accounts and protect you in the event of a
 breach.